

IWA CORPORATE GOVERNANCE SIG MEETING AGENDA



Date	Time	Location
Thursday 23 July 2026	10:00 am – 14:00	Online meeting Join the meeting now Meeting ID: 423 981 900 215 64 Passcode: Sg6So9dS
SIG Purpose	Provide a forum for sharing information, networking and professional development on governance, legal and risk issues, trends and best practice in the Victorian water industry.	
Acknowledgement of Country	We acknowledge the Traditional Owners of the lands from which we are each joining this meeting. We pay our respects to their Elders, past and present and recognise their role in managing the lands' resources over thousands of years. We acknowledge them, and their continued connection to place, as we go about managing water resources today.	

Time	Agenda Item	Presenter
9:00	Plenary: Topic TBC <i>Please note this has a different virtual meeting room than the SIG meeting</i>	<i>You need to register with IWA to access this session</i>
10:00 (5mins)	Welcome Acknowledgement of country, apologies, agenda overview, confirmation of minute taker, previous minutes ratification, action review, welcome to new members. Update on MS Teams site	Courtney Mathew Convenor, Wannon Water
10:05 (30mins)	D&O and Liability 101 <ul style="list-style-type: none"> What we're covered for. Any changes following the renewal. Questions 	Chris Burridge Client Director, Lockton
10:35 (30mins)	AI governance, policy and implementation <ul style="list-style-type: none"> AI Framework and use DiligentOne/Governance AI and other platforms 	Deb Jenkins Coliban Water

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	<ul style="list-style-type: none"> Guidelines/guardrails 	
11:05 (10 mins)	Break	
11:15 (10 mins)	Department of Energy, Environment and Climate Action (DEECA) <ul style="list-style-type: none"> State election 28 November 2026 & caretaker mode Board Performance Assessments A Guide to Governing in the Water Sector update 	DEECA reps
11:25 (35 mins)	Aboriginal Delegates: lessons for improving outcomes <ul style="list-style-type: none"> DEECA update on the program: what we've heard, positive outcomes, improvement ideas, and potential networking/training opportunities Aboriginal Directors Network update Briefing from First Peoples Employment and Development Branch on cultural capability <p>Discussion/shared learnings on:</p> <ul style="list-style-type: none"> Recruitment and onboarding Cultural safety at the Board table Making a transition from delegate to Director 	<p>Rebecca Dixon, Senior Policy Officer Sector Governance, DEECA</p> <p>Mel Peters, Manager Aboriginal Employment and Development and Megan Austin, Senior Advisor Aboriginal Employment, First Peoples Self Determination Division, DEECA</p> <p>Insights from Misty Howard NEW & Rana Stolley CHW</p>
12:00 (40mins)	Around the grounds Break out groups – discuss what is front of mind, opportunities to collaborate. Legal, governance or risk related.	Seeking a volunteer from those attending to facilitate.
12:40 (20 mins)	Final discussion <ul style="list-style-type: none"> Key takeaways Feedback Next meeting in person in November 	Courtney Mathew, Convenor, Wannon Water
13:00	Meeting close	

November SIG in Melbourne

17th – IWA Board / SIG Conveners' Dinner

18th – AGM (AM), Conference (1/2 day from lunchtime), 18th – Annual Dinner

19 – SIG Meetings

In person topics long list for consideration – any preferences let me know



- Conflict of Interests and how to manage these, how to manage conflicts which are not conflicts, a deeper dive into the requirements - directors get confused by this and there are differing views. Need to streamline processes, procedures, forms. Could get the presenter at the Directors development forum to present to the SIG on this.
- Enterprise risks and strategic risks
- Fraud - someone from IBAC to talk about red flags for fraud on Boards
- Process around DOPI and primary returns - how this end of year process is done and overview of digital platforms corporations may be using etc.
- Compliance and enforcement - customer compliance, contractor compliance etc.
- Sharing methodology, templates etc on board evaluations and what occurs afterwards
- Board culture - how to foster, measure, what are we measuring, lead and lag indicators
- Board appointments and inductions - process for appointment and any influence around timing with DEECA, what we have learnt through the current director induction process, Board charter/code of operations
- Delegations of authority - understand all the obligations and is there a level of consistency we can achieve across the corporations
- Board values workshop which is being conducted at one of the water corps
- Remuneration, Traditional Owners' participation particularly with treaty obligations
- Third party and outsourcing risk - can you shift liability to third parties through contracts. Need to understand our obligations. Could get a lawyer to talk about contracting out of liability and how to navigate the complexities around this.